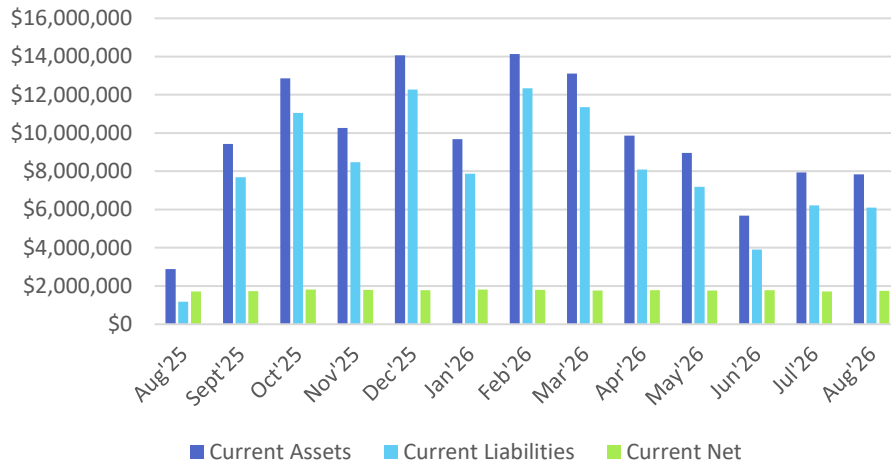


NET QUICK ASSETS

Target = \$1,406,084 (8 months operating expenses)
12 Month Average Monthly Operating Expenses = \$175,760



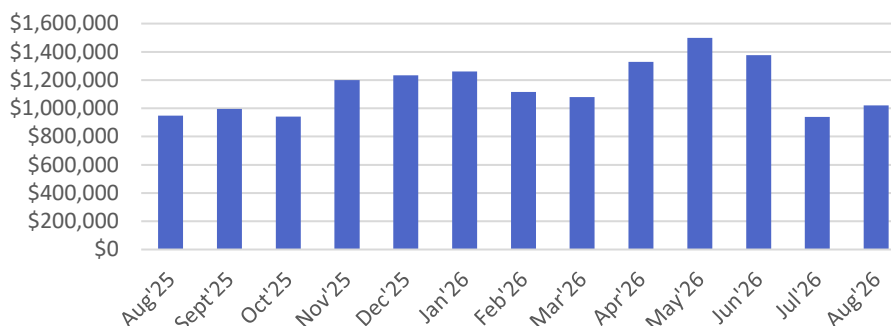
MONTHLY NET QUICK ASSETS

Aug'25 = \$1,712,139
Sept'25 = \$1,735,245
Oct'25 = \$1,811,900
Nov'25 = \$1,792,016
Dec'25 = \$1,786,737
Jan'26 = \$1,807,543
Feb'26 = \$1,792,265
Mar'26 = \$1,762,278
Apr'26 = \$1,777,776
May'26 = \$1,770,121
Jun'26 = \$1,777,530
Jul'26 = \$1,720,857
Aug'26 = \$1,739,996

NET QUICK ASSETS are the highly liquid assets held by the agency, including cash, marketable securities, and accounts receivable. Net quick assets (NQA) are calculated as current assets (cash + marketable securities + prepaid assets + accounts receivable) minus current liabilities of payables and deferred revenue. The target is 8 months of operating expenses (TJPDC costs minus pass-through and project contractual expenses), based on a rolling twelve-month average. The Commission has earmarked excess NQA above the target as Capital Reserves. As of August 31, TJPDC had 9.90 months of operating expenses. The rolling twelve-month average operating expenses increased to \$175,760. The 3-month average operating expenses increased to \$177,998. Actual operating expenses for August were \$181,696. Capital reserves as of August 31 were \$333,912 (NQA minus 8 months of operating expenses).

UNRESTRICTED CASH ON HAND

Target = \$1,054,563 (6 months operating expenses)
Alarm = <\$351,521 (average oper exp 2 mos)



UNRESTRICTED CASH ON HAND

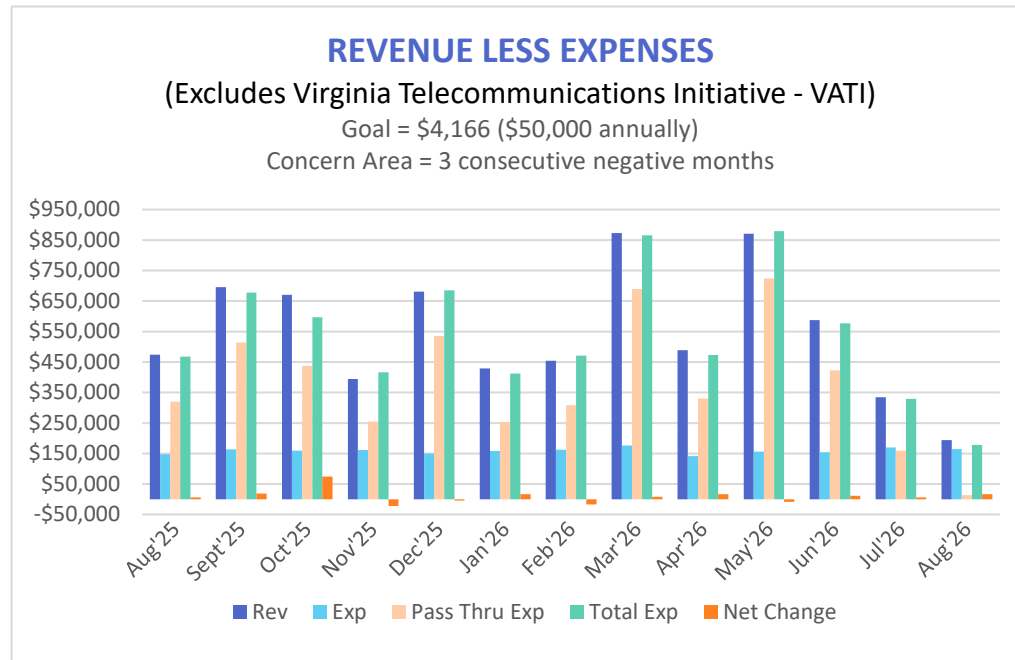
consists of funds held in checking and money market accounts immediately available to TJPDC for expenses. Cash does not include pass-through deposits in transit. Total cash minus notes payable minus deferred revenue = Unrestricted Cash on Hand.

MONTHS OF UNRESTRICTED CASH

divides unrestricted cash on hand by the agency's average monthly operating expenses to

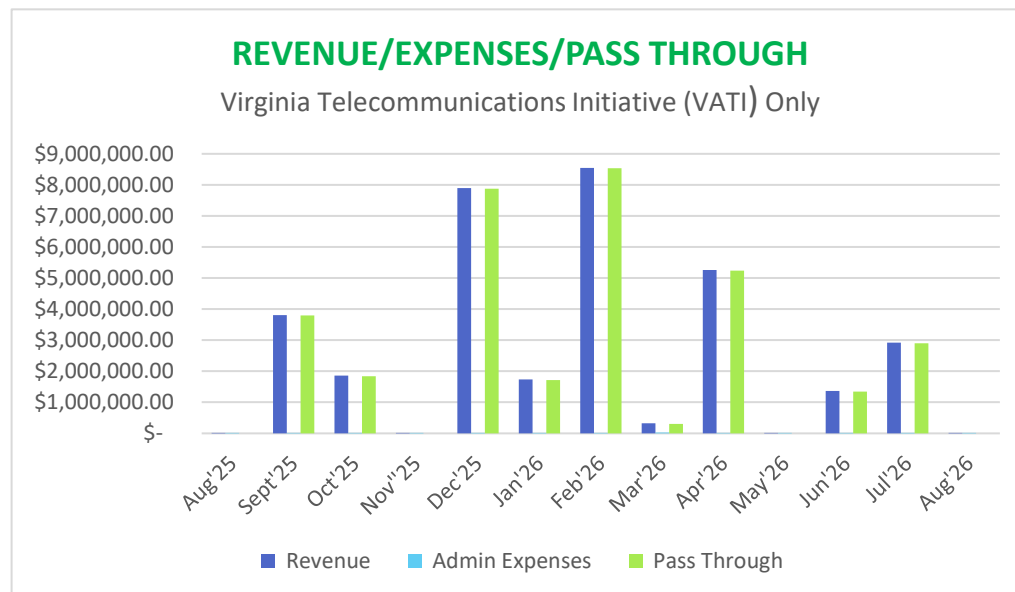
give the number of months of operation without any additional cash received. August financials indicate that there were 5.81 months of unrestricted cash on hand available.

NET REVENUE:



MONTHLY NET REVENUE

Aug'25 = \$6,503
Sept'25 = \$18,207
Oct'25 = \$73,864
Nov'25 = (\$22,083)
Dec'25 = (\$4,339)
Jan'26 = \$17,056
Feb'26 = (\$16,721)
Mar'26 = \$7,860
Apr'26 = \$16,117
May'26 = (\$8,361)
Jun'26 = \$11,021
Jul'26 = \$5,996
Aug'26 = \$16,142



MONTHLY ADMIN

Aug'25 = \$20,029
Sept'25 = \$16,927
Oct'25 = \$17,505
Nov'25 = \$12,989
Dec'25 = \$16,816
Jan'26 = \$16,532
Feb'26 = \$12,939
Mar'26 = \$24,883
Apr'26 = \$14,838
May'26 = \$14,026
Jun'26 = \$13,844
Jul'26 = \$14,019
Aug'26 = \$16,943

NET REVENUE is the surplus or shortfall resulting from monthly revenues minus expenses. To prevent skewing of the data, pass through revenue and expenses from the Virginia Telecommunications Program (VATI) have been

removed from the Revenue Less Expenses graph/data and are reported separately in the VATI revenues, expenses, and pass-through graph both shown above.

The agency recorded a net gain in August of \$16,142. The August Accrued Revenue Report shows the total average available monthly funds of \$211,797 for the remaining 10 months in FY27, which is ample revenue to cover projected expenses.

NOTES

1. Target is a reasonable expectation that the TJPDC may reach this level to achieve our long-range financial goals. A plan will be developed showing how these target goals are expected to be achieved through daily financial management practices.
2. Concern is a level where staff will immediately identify causes of the change in financial position, whether this is a special one-time circumstance caused by a financial action or whether a trend is emerging caused by one of more operational or financial circumstances and prepare a plan of action to correct or reverse the trend.
3. Back up documentation and details of this Financial Dashboard can be found in the monthly financial statements of Balance Sheet, Consolidated Profit and Loss Report, and the Accrued Revenue Report supplied to the TJPDC Commissioners.
4. The average monthly operating expense is a rolling twelve-month average of operating expenses (TJPDC costs minus pass-through and project contractual expenses).
5. The TJPDC earmarked some of TJPDC's reserves for a building or capital fund in FY18, tied to Net Quick Assets.
6. Effective July 1, 2026, the TJPDC financials will no longer report BRCTB assets, liabilities, fund balances, tax revenues and expenses. The TJPDC financials will continue to report the revenue and expense associated with providing administrative services to the BRCTB. The BRCTB financials will be recorded in a separate QuickBooks data file and reported to the members of the BRCTB.